



## Bournemouth, Christchurch and Poole Shadow Executive Committee

9

Report Subject	<b>Service Disaggregation</b>
Meeting date	24 <sup>th</sup> July 2018
Report Author	Debbie Ward, Chief Executive Dorset County Council
Status	Public
Classification	For decision
Key Decision	Yes
Executive summary	<p>This report sets out the conclusion of the disaggregation of services in Dorset County Council that relate to service provision in the Christchurch area, which will become the responsibility of the Bournemouth, Christchurch and Poole Council from 1<sup>st</sup> April 2019.</p> <p>The BCP Joint Committee approved the proposed principles and approach for this work in November 2017, and the work was carried out on this basis, involving senior managers and accountants from the relevant services from Dorset County Council, Bournemouth Borough Council and Borough of Poole. They prepared the disaggregation of each service, which has been agreed by the Oversight Group led by Debbie Ward, Chief Executive of Dorset County council, and approved by a Task and Finish group on behalf of each Shadow Executive Committee.</p> <p>The appendices in this report show the summary level disaggregation for all services and partnerships in scope.</p>

	The next steps will be to conclude the proposed disaggregation of assets and liabilities, incorporate the service disaggregation into the HR workstream for the TUPE transfer of staff on 1 <sup>st</sup> April 2019, and deliver the disaggregation of data and systems that support service delivery.
<b>Recommendations</b>	<p><b>That the Shadow Executive Committee:-</b></p> <ol style="list-style-type: none"> <li>1. Approves the disaggregation as set out in the appendices in this report</li> <li>2. Agrees the next steps to be delivered by the BCP programme</li> <li><b>3.</b> Receives a further report on the disaggregation of assets and liabilities in due course</li> </ol>
Reason for Recommendations	To allow the implementation planning to progress on schedule and for the budget setting work to continue with this critical input.

## Background detail

### 1. Introduction

- 1.1 Disaggregation in the context of local government reorganisation in Dorset is the identification and transfer of services currently provided by Dorset County Council to residents and service users in the Christchurch Borough Council area, to the new Bournemouth, Christchurch and Poole Council. This includes service delivery, customer data, funding, expenditure, assets, liabilities, contracts, shared services, partnerships and staff. This work also includes the split in principle of the Christchurch and East Dorset cost base.
- 1.2 This report sets out the basis for agreement on the disaggregation of services, as a fair and equitable split between the new authorities, and explains how the agreement was reached. It is important to note that this is based on the disaggregation of the 2018/19 budget and is not about apportioning any financial resources.
- 1.3 Once this is approved as a fair and equitable split by both Shadow Executive Committees, the implementation of this will be incorporated into the planning for vesting day of the new authorities by both unitary programmes. This will include the TUPE considerations for staff who will be in scope for transferring, as well as the practical service delivery arrangements and IT requirements such as data, applications and hardware.
- 1.4 Once the basis for the service disaggregation is agreed, the shadow authorities, with their interim s151 officers will be able to use the information to develop their budget setting priorities and create lawful budgets for the new authorities. A further report will come to the Shadow Executive committees setting out the proposed basis for disaggregating Dorset County council's balance sheet, assets and liabilities.

- 1.5 The disaggregation proposal deals with existing service levels and provision and any change to the service delivery models for the new authorities are out of the scope of this work. The agreement for the disaggregation of services is based on the current service model and the 2018/19 budget.

## **2. Background**

- 2.1 A report setting out the proposed scope and approach to disaggregation was approved by the Dorset Area Joint Committee on 15th November 2017 and the Bournemouth, Christchurch and Poole Joint committee on 21st November 2017.

- 2.2 This report set out a number of high level principles that guided the work to review and agree service disaggregation to ensure it was carried out effectively and accurately. The principles are:

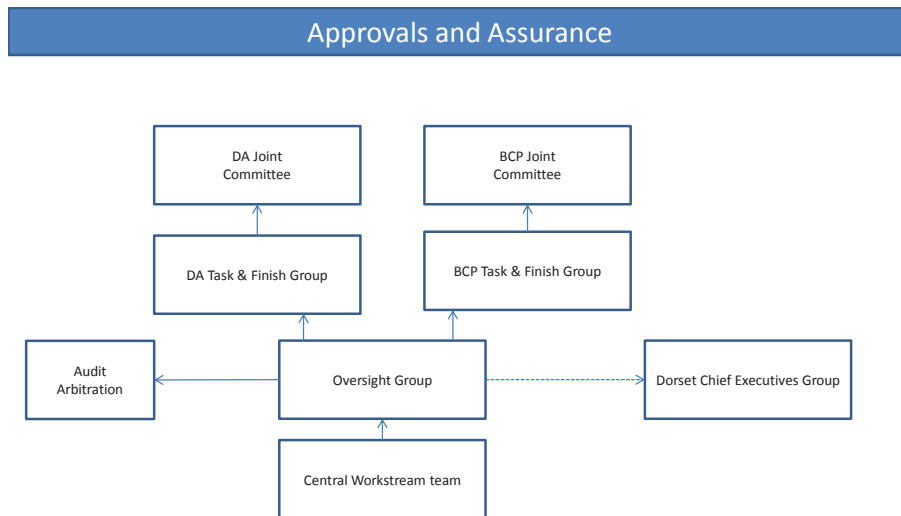
- The transfer of services from one authority to another will not disadvantage individual people receiving services/care. This is the overriding principle and will be a key determinant on how disaggregation will be applied.
- Specific commitment to individuals will be on a case by case basis, and as such decisions will be on a sound legal basis.
- The authorities remain committed to delivering statutory services and improving outcomes.
- Partners and stakeholders involved in service delivery will be engaged to ensure a smooth transition.
- Not all services will be disaggregated. Some aspects of disaggregation may not be necessary if they are already structured as a shared service or existing partnership.
- The data required for disaggregation will be shared and discussions will be open and transparent, acknowledging that decisions will be reached on a pragmatic basis (not seeking perfect solutions) and will be evidence-based.
- Where appropriate existing contracts will novate on vesting day, then reviewed individually to determine the appropriate point for renewal, unless otherwise agreed.
- The criteria for calculating and agreeing the split will be agreed at a service level; with an appropriate level of analysis; avoiding unnecessary detail and complexity; with an understanding of the level of financial risk, and an understanding costs borne by other partners e.g. NHS:
  - Data must be used sensibly and consistently, utilising existing data, trend analysis and historic data where appropriate.
  - If there is an obvious means of apportionment e.g. location, this should be followed where possible.
  - TUPE principles should apply, e.g. apportionment of staff transfers.
  - Matching principles e.g. assets and liabilities should apply.
  - Assets include resource such as foster carers.
  - Apply the principle of ordinary residence lawfully for Adults services, original parental residence for Children’s services. Identify individuals and their costs.
  - Care costs will be calculated per individual adult or child, based on direct costs and infrastructure cost – meeting the need cost.

- Agree which authority is responsible for each child/person.
- An analysis of data migration and IT systems will be carried out to determine the most effective means of transferring service and customer data.
- Disaggregation will be agreed on a cost basis as well as budget basis. The disaggregation will not resolve budget shortfalls.

### 3. Methodology of the Service Disaggregation work

3.1 This work has been led by Task and Finish Groups established for this purpose for both the Dorset and Bournemouth, Christchurch and Poole Shadow Authorities, as Joint Committees and subject to Scrutiny by the specially formed informal overview and scrutiny panel of Bournemouth, Christchurch and Poole. The membership of the groups have been drawn from all the authorities coming together to create the new Councils in Dorset. The detailed work has been led by the Dorset Area Programme Board supported by the executive teams of Dorset County Council, Bournemouth Borough Council and Borough of Poole which provided the resources and carried out the analysis required. Senior officers and members of Christchurch Borough Council have also been involved as it relates to service delivery for residents and service users in the Christchurch area.

3.2 This diagram shows the structure of the resourcing in relation to governance and approvals:



3.3 The programme of work was led by an Oversight group. The members were:

Debbie Ward (Chair)	Chief Executive, Dorset County Council
Jan Thurgood	Strategic Director, People Theme, Borough of Poole
Adam Richens	Chief Finance Officer, Borough of Poole and Bournemouth Borough Council

Richard Bates	Chief Finance Officer, Dorset County Council
Matti Raudsepp	Strategic Director, Christchurch and East Dorset Partnership
Helen Coombes	Director, Adults & Community Services, Dorset County Council
Nick Jarman	Director, Children's Services, Dorset county Council
Kate Ryan	Strategic Director, Place Theme, Borough of Poole
Bill Cotton	Executive Director, Environment & Economy, Bournemouth Borough Council
Mike Harries	Corporate Director for Environment & Economy, Dorset County Council
Julian Osgathorpe	Corporate Director, Borough of Poole and Bournemouth Borough Council
Neil Goddard	Service Director, Bournemouth Borough Council

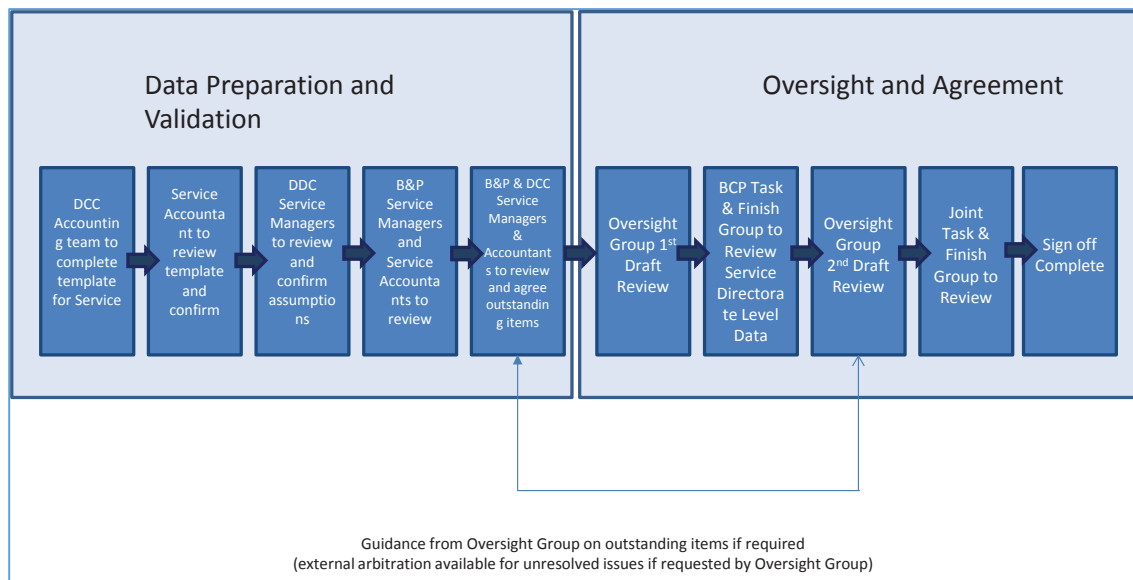
3.4 Each Joint Committee set up a Task and Finish Group to examine the work and understand the basis of disaggregation of services to be assured that it was being carried out properly and that the outcome was appropriate. The members of the Task and Finish Groups were:

Dorset		Bournemouth Christchurch and Poole	
Cllr Jeff Cant (Chair)	Weymouth & Portland Borough Council	Cllr Philip Broadhead (Joint chair)	Bournemouth Borough Council
Cllr Deborah Croney	Dorset County Council	Cllr May Haines (Joint Chair)	Borough of Poole
Cllr Simon Christopher	West Dorset District Council	Cllr Karen Rampton	Borough of Poole
Cllr Caroline Finch	Purbeck District council	Cllr Nicola Greene	Bournemouth Borough Council
Cllr Tony Ferrari	Dorset County Council	Cllr David Flagg	Christchurch Borough Council
Cllr Val Pothecary	North Dorset District Council	Cllr Deborah Croney	Dorset County Council
Cllr James Farquaharson	Weymouth & Portland Borough Council	Cllr Tony Ferarri	Dorset County Council
Cllr John Stayt	North Dorset district Council		
Cllr Steve Butler	East Dorset District Council		
Cllr Mike Lovell	Purbeck District Council		

3.5 The Service Disaggregation work has also been reviewed by a Joint Overview and Scrutiny working group of members from Bournemouth Borough Council, Borough of Poole and Christchurch Borough Council. The members of the Joint Overview and Scrutiny group were:

CLlr Fred Neale (Chair)	Christchurch Borough Council
CLlr Ian Clark	Bournemouth Borough Council
CLlr David d’Orton-Gibson	Bournemouth Borough Council
CLlr Chris Wakefield	Bournemouth Borough Council
CLlr Lisle Smith	Christchurch Borough Council
CLlr Jane Newell	Borough of Poole
CLlr Ron Parker	Borough of Poole
CLlr Mike Brooke	Borough of Poole

3.6 The Oversight Group and Task & Finish Groups agreed a process which was followed for all services in scope:



3.7 In this process a detailed budget breakdown was provided in a service template, by Dorset County Council for each service, with a suggested apportionment relating to service provision in the Christchurch area. This was sense checked and quality assured by the responsible service manager in Dorset County Council before being sent to Bournemouth and Poole for analysis. For each budget area a meeting was held to review this, test methodology, sense check and clarify any queries. Once the details were agreed by the service leads in each council, it was put forward to the Oversight Group for approval, and then taken to the Task and Finish Group for presentation, challenge and consideration. In total, 166 service templates have been reviewed and approved in this process.

3.8 The service templates included budget information, staffing information (to support the TUPE process) and highlighted key dependencies including ICT system issues. Existing Partnerships were also identified in this process where agreement would be needed for day 1 implementation.

3.9 All services provided by Dorset County Council in the Christchurch area were reviewed following this process and the output tested by the Oversight Group and Task & Finish groups. This analysis included all relevant partnerships between the councils and other organisations. The contracts for service provision etc were identified in this work and will have the practical disaggregation impact assessed by a further dedicated piece of work.

#### 4. Service Reviews Outcome

4.1 At the end of the process where each service area had been subject to detailed work, a directorate summary sheet has been produced that shows the total disaggregation of the services in the directorate and in total. The summary provides a useful overview of the overall picture and reference point for the subsequent work to implement the new authorities.

<b>DISAGGREGATION SUMMARY - OVERVIEW</b>			
	<b>DCC</b>	<b>Christchurch</b>	<b>%</b>
Adult Social Care	125,400,000	18,493,555	14.75%
Children's Services (non-DSG elements)	58,220,700	4,784,863	8.22%
Children's Services (DSG elements)			
- DSG Expenditure	179,188,621	16,955,131	9.46%
- DSG Income	-179,188,621	-16,955,131	9.46%
Community Services	10,265,000	947,661	9.23%
Environment and Economy	49,843,350	4,237,773	8.50%
Corporate Services	15,760,500	1,484,809	9.42%
<b>Total Service Disaggregation</b>	<b>259,489,550</b>	<b>29,948,661</b>	<b>11.54%</b>

4.2 Appendix A shows each directorate summary incorporating all services analysed:

- Adults Social Care
- Children's Services (Non-Dedicated Schools Grant (DSG) elements)
- Children's Services (Dedicated Schools Grant elements)
- Community Services
- Environment & Economy Services
- Corporate Services

#### 5. Partnerships

5.1 In addition to the review of individual services, all relevant partnerships have also been analysed to identify the disaggregation requirements. The full list of these partnerships, with draft proposals for disaggregation are in set out in Appendix B. The general principle applied when reviewing these partnerships was to retain partnership

arrangements for one year as far as possible unless there is a specific need to change, and to agree the revised contractual details for this period. The final arrangements will be confirmed as part of the implementation planning for vesting day.

## **6. Aggregation of Budgets**

- 6.1 The starting point for setting the new budgets is to look at the current budgets of the sovereign councils to give a baseline and indicative view. The data source is the information that every Council provides on its annual budget to Government on their Revenue Anticipated (RA) form. However, the setting of budgets for both new authorities is dependent on the conclusion of the Disaggregation to inform them of expected service delivery costs and budget that will be added to the Bournemouth, Christchurch and Poole budget, and removed from the Dorset Council budget. Similarly, the disaggregation of the Dorset County Council balance sheet, specifically assets and liabilities, will inform the new budgets.

## **7. Christchurch and East Dorset Partnership**

- 7.1 As sovereign councils there is no budget disaggregation required for Christchurch and East Dorset. Each council maintains separate budgets for the services provided in their areas. The two councils do share a single staff structure, with the costs shared in accordance with the schedule in Appendix C. The staff employed by Christchurch and East Dorset will TUPE to either the BCP or Dorset Unitary Council in accordance with the principles and processes agreed via the HR work stream and this should not be driven by the cost share arrangements currently in place. However, if the proportion of staff transferring to either of the two new unitary authorities varies significantly to the existing cost share then there may be funding and budget implications that need to be considered. Other areas for consideration in other work streams are the disaggregation of joint assets, namely ICT licences and infrastructure, and a small number of shared vehicles.

## **8. Next steps**

- 8.1 There are still a number of areas where caveats were put on the disaggregation templates and further work will be required. These include:
- Shared use premises (which will be dealt with in the next phase for assets and ownership)
  - Contractual commitments within Christchurch
  - Confirmation of Ordinary residence
  - Treatment of ICT maintenance, software and subscriptions
  - Split of Better Care Fund / Improved better care fund where external support has been engaged
  - Capital financing costs which are dependent upon the agreed split of Dorset County Council's debt

This will be managed through the implementation planning of both Shadow council programme teams.

- 8.2 There are a number of key areas of work that can proceed now that the service disaggregation work has completed, and each is critical for the implementation of the new unitary authorities.
- 8.2.1 The first one is setting the service budget for each authority. The interim s151 officer will use the output of the disaggregation to inform the base revenue budget, reserves

and funding including the relevant apportionment of the current Dorset County Council budget, and the separation of the Christchurch and East Dorset staff budget.

- 8.2.2 The second item is the transfer of employees from the predecessor councils to the new authorities. This will follow TUPE regulations and is a standard process. However, the first stage will be to identify which employees will transfer from Dorset County Council to the Bournemouth, Christchurch and Poole council, and which employees in Christchurch and East Dorset Partnership will transfer to either the Bournemouth, Christchurch and Poole council or the Dorset council. This stage will be informed by the output of the Disaggregation works which identifies the proportion of employees likely to move based on the current service delivery model.
- 8.2.3 Thirdly, the data and IT systems relevant for the services and employees that deliver services in Christchurch will also need to be transferred.
- 8.3 This work completes the disaggregation of the service budgets for Christchurch for Dorset County Council, the staffing budget for Christchurch and identifies the further work that is needed to be completed for disaggregation to be completed as part of the integral work of the other workstreams that are supporting the creation of two new authorities in Dorset.
- 8.4 Other service delivery preparations will also need to be made ready for day one of the new authorities. This work is being planned by each unitary programme.

## **Consultation**

This report and the work of the disaggregation workstream has been subject to regular reviews by the programme boards of both BCP council and Dorset council, as well as the Task & Finish groups, and BCP Overview & Scrutiny working group.

## **Options**

Not relevant for this report

## **Summary of Finance and Resourcing Implications**

There was no budget requirement for this work as it was carried out by existing resources within the relevant councils.

The disaggregation outputs set out in this report form a key input to the budget setting for the new BCP Council as it sets a baseline starting position for a service by service budget and cost analysis which will inform the cost base on vesting day.

## **Summary of Legal Implications**

Any legal implication for the new BCP council will be dealt with by the BCP implementation programme in phase 2, particularly in relation to the contractual implications of disaggregation.

## **Summary of Human Resources Implications**

The HR implications are that a number of staff will transfer from Dorset County council to the BCP council on 1<sup>st</sup> April 2019, and the staff of the Christchurch and East Dorset Partnership will transfer to one of the new Dorset councils on the same date. This work is now managed by the HR workstream of the BCP implementation programme in phase 2 and is underway working closely with the Dorset Area programme.

## **Summary of Environmental Impact**

Not relevant for this report

## **Summary of Equalities and Diversity Impact**

Not relevant for this report. Equality and Diversity impact assessments will be required when services are redesigned in a future phase.

## **Summary of Risk Assessment**

The level of risk associated with this report is considered low in relation to the service disaggregation work which is now complete. The service templates are all signed off by officers and Task and Finish group members. A higher level of risk remains for the works still to be done in disaggregation of the assets and liabilities. This work is in progress and is due to conclude by the end of 2018. It will impact on the budget setting process as each council will need to understand (amongst other things) the annual costs associated with its debt position, the operational costs of the assets it is responsible for and the s151 Officers will need to consider the level of reserves that may be available as part of their s25 Statement (report on robustness of the budget and adequacy of reserves).

## **Background Papers**

Local Government Reorganisation Service Disaggregation Principles report to Joint Committee 21st November 2017

<https://bcpshadowauthority.files.wordpress.com/2017/10/21-november-2017-agenda-and-reports.pdf>

## **Appendices**

Appendix A: Directorate Summaries

Appendix B: Partnership List

Appendix C: Christchurch and East Dorset Partnership Staff Budget Split



## Appendix A – Directorate Summaries

Disaggregation Summary - Adults				
Template Name	DCC Budget (Net) £	Xchurch Share £	Xchurch Budget %	NOTES
<b>Service User Related Budget</b>				
East SUR	30,712,690	11,369,486	37.02%	DCC uses Christchurch as an individual locality in East SUR
West SUR	26,948,281	-	0.00%	Service User provision in west locality not relevant to Christchurch
Central SUR	21,437,082	-	0.00%	Service User provision in central locality not relevant to Christchurch
General - Campus	1,663,940	599,269	36.02%	Ordinary residency
General - Non Campus	2,267,784	331,168	14.60%	Ordinary residency
Mental Health SUR	3,876,253	654,668	16.89%	Ordinary residency
Tricuro	26,284,000	4,222,474	16.06%	Establishments, Service User occupancy and ordinary residency
Tricuro - Income	( 6,787,348 )	( 1,159,135 )	17.08%	Establishments, Service User occupancy and ordinary residency + Deferred payments based on ordinary residency
	<b>106,402,682</b>	<b>16,017,930</b>	<b>15.05%</b>	
<b>Social Work Related Budgets</b>				
Community Services West	4,317,600	154,066	3.57%	Area coverage
Community Services Central	3,326,452	26,125	0.79%	Area coverage
Community Services East	3,285,173	1,354,700	41.24%	Area coverage
Hospital Services	2,508,880	387,943	15.46%	Area coverage & hospital referrals
Mental Health	1,884,866	163,286	8.66%	Area coverage
(Brokerage?) Team	364,100	49,140	13.50%	cost drivers (where cases come from)
Safeguarding	866,500	107,285	12.38%	Some posts population 11.7%, some posts area based
Safeguarding Board	20,000	1,676	8.38%	Exp. population 11.7%, contributions based on relevance
MCA/DOLs	559,500	62,051	11.09%	Exp. population basis 11.7%, inc. area based
	<b>17,133,071</b>	<b>2,306,271</b>	<b>13.46%</b>	
<b>Commissioning, Administration and other contracts budgets</b>				
Carers	1,135,000	159,299	14.04%	Activity

Social Care Activities - Director's office	859,718	100,674	11.71%	population >16
BCF - Director's office (Better Care Fund)	( 11,236,000 )	( 1,457,309 )	12.97%	population >65
IBCF projects - Change Programme	3,415,800	443,029	12.97%	population >65
Commissioning contracts/ICES - LD/MH	2,876,300	332,108	11.55%	commissioning staff & contracts - population 11.7%, ICES activity based 14%
Service delivery - Policy, Finance, Welfare	937,100	119,830	12.79%	Fin Assessments, COP - Area based demand/ordinary residence
Commissioning contracts - Partnerships	568,800	53,879	9.47%	Mainly population 11.7%, 2 SLAs decommissioned in 17/18 therefore not disaggregated
Commissioning - Early Help	162,900	61,174	37.55%	Exp. population basis 11.7%, CCG funding ceasing therefore not disaggregated
Commissioning - Community safety	-	-	0.00%	gross £11k - ONS 6.41%
OOH, DCR, Man cost - General	2,003,429	241,125	12.04%	Mainly population 11.7% or area related
Business Development (Business Strategy)	1,141,200	115,547	10.13%	exp. Population based, inc. proportional to joint funding
	<b>1,864,247</b>	<b>169,355</b>	<b>9.08%</b>	
<b>ADULTS SERVICES TOTALS</b>	<b>125,400,000</b>	<b>18,493,555</b>	<b>14.75%</b>	

Disaggregation Summary - Children's		
Template Name	DCC Budget (Net) £	Xchurch Share £

Xchurch Budget %
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NOTES
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### Care and Protection

C&P - Help & Prot - Mash	1,009,800	115,436
C&P - Help & Prot - West	1,313,500	-
C&P - Help & Prot - South	1,025,700	-
C&P - Help & Prot - Central	1,102,000	-
C&P - Help & Prot - East	1,077,800	430,506
C&P - Help & Prot - Other	30,000	-
C&P - Help & Prot - Family Focus	744,700	74,993
C&P - C&S - Fostering Team	1,565,600	118,985
C&P - C&S - 0-12 Teams	1,118,300	77,186
C&P - C&S - Adoption/SGO/CAO	2,994,700	78,079
C&P - C&S - 13+ Teams	1,278,600	88,615
C&P - C&S - Other	72,900	5,541
C&P - C&S - Ind Sector Placements	5,496,337	388,912
C&P - C&S - In House Fostering	5,070,100	258,575
C&P - C&S - In House Residential	1,977,000	-
C&P - C&S - CRW Service	467,400	35,522

11.43%
-
-
-
39.94%
-
10.07%
7.60%
6.90%
2.61%
6.93%
7.60%
7.08%
5.10%
-
7.60%

Mix - Based on Xch CiN data (10.3%) and Xch referral data (11.9%)
No Xch
No Xch
No Xch
Xch Proportion of "East" cases = 39.94%
No Xch
Mix - Based on Xch CiN data (10.3%) and LAC population (7.6%)
Based on Xch LAC population (7.6%)
Mix - Based on total 0-12 LAC (6.81%) and total LAC (7.6%)
Postcode data of current allowances
Mix - including 13-18 LAC (6.48%) and current address Leaving Care data (5.4%)
This budget relates to the Corporate Parenting Officer. Based on Xch LAC population (7.6%)
<b>Actual cost for Xch places at time of template build is £1.066m</b>
Based on forecast spend of Xch (5.10%)
No Xch
Zero hour contracts

C&P - C&S - Leaving Care	1,295,000	98,420	7.60%	Supporting people, rent. Based on Leaving Care resident in Xch data (5.4%)
C&P - C&S - UASC	-	-	-	No UASC Xch
C&P - Safe and Stand	2,083,900	186,997	8.97%	Mix - LAC (7.6%), 0-17 pop (11.45%), CP data (8.60%), MASH (11.43%), H&P (9.53%)
C&P - Business Support	1,643,300	133,929	8.15%	Based on overall templates average
C&P - Management - Legal	555,900	55,201	9.93%	Based on actual spend in Xch for 17/18 (9.93%)
C&P - Management - Senior Management	213,000	83,525	39.21%	£1.2m savings (Part C&P saving to be identified (£560k - based on rest of C&P service - 7.08%))
C&P - Management - Service Level Agreements	1,512,100	134,842	8.92%	Youth & Aspire based on BBC split, CYP rights service on 0-17 pop (11.45%) LAC Nurse on LAC pop (7.6%)
C&P - CWaD Team	1,453,100	112,678	7.75%	Mix - Based on total Xch CWAD Population data and Xch prop of "East" cases
C&P - CWaD Other	1,482,100	119,161	8.04%	Based on total Xch CWAD Population data (8.04%)
<b>Design &amp; Development</b>				
D&D - Business Intelligence	2,897,600	343,529	11.86%	Staffing based on 0-17 pop (11.45%), SLA's various (Connexions biggest % of SS POR (14.07%))
D&D - Change Management & planning	1,525,700	175,405	11.50%	Based on 0-17 pop (11.45%)
D&D - General	532,100	55,666	10.46%	Based on overall % from various templates
D&D - Early Action East & Dorchester	1,747,800	472,961	27.06%	Based on those in Xch location
D&D - Early Action West, North, Chesil	2,363,800	-	-	No Xch
D&D - Early Action Outdoor Education	-	2,535	-	Part of 1 post Youth Duke of Edinburgh - based on SS POR (14.07%)
D&D - Early Action General	1,098,300	17,749	1.62%	Based on overall % from various templates
D&D - Early Action Universal Youth	385,400	35,736	9.27%	Youth SLA's and grants to vol orgs based on 0-17 pop (11.45%)
<b>Prevention and Partnerships - Education</b>				
P&P - Edu Service - DCC Advisory Service	692,446	90,702	13.10%	Monitor and Challenge the performance of schools. Based on Xch Numbers on Roll - up to Year 11 - 12.84%

P&P - Edu Service - DCC Post 16 Advisory	131,927	14,710	11.15%	Based on Xch 16-19 y/o population - 11.05%
P&P - Edu Service - DCC Early Years & Childcare	33,814	3,994	11.81%	Based on no. of 0-4 YO children from Xch
P&P - Edu Service - DCC Sch Bus & Governors	34,964	1,858	5.31%	Based on actual SLA's in 17/18 - various %
P&P - Edu Service - DCC Dorset Music Service	( 394 )	( 21 )	5.33%	Based on Staffing split - 5.04% (2 days of 1 post)
P&P - Edu Service - DCC Virtual School	756,034	78,920	10.44%	Based on Xch pupil roll data and young people on virtual school roll
<b>Prevention and Partnerships - SEND (0-12)</b>				
P&P - Send(0-25) - DCC Education Psychology	1,017,900	112,430	11.05%	Generally SEN pupil % (11.46%) with some adjustments for specific staff
P&P - Send(0-25) - DCC - Spec Teaching & Advice	-	-	-	Generally based on time recording data / purchased hours
P&P - Send(0-25) - DCC SEN Team	752,168	86,199	11.46%	SEN pupil % (11.46%)
<b>Prevention and Partnerships - Management</b>				
P&P Business Support	253,800	21,730	8.56%	Note: draft. Staff time at relevant service % (e.g. SEN, 11.46%, EY @ 11%, Learning 8.5%), SEND Reform Grant at 11.46%
P&P Senior Management	292,900	45,862	15.66%	Based on average % from all agreed P&P templates
<b>Children's Control</b>				
P&P Suff & Sch Org - DCC Suff & School Places	400	59	14.75%	Based on Xch pupil data - 12.84%
P&P Suff & Sch Org - DCC Suff & Funding	186,100	19,159	10.29%	Mix - Based on Xch pupil data (12.84%), EY Xch data (9.15%), Premises Xch data (5.59%)
P&P Suff & Sch Org - DCC Comm Manager Premises	399,100	36,900	9.25%	Staff based on XCH Pupil data 12.84%, no Xch premises
P&P Suff & Sch Org - DCC Comm Manager SEN/CWAD	493,000	41,736	8.47%	Mixed on posts
P&P Suff & Sch Org - DCC SEN Transport	7,739,504	839,473	10.85%	Based on Total Xch % of General Expenditure
P&P Suff & Sch Org - DCC Income Generation	700	93	13.29%	Staff based on Xch pupil data - 12.84%

Director's services	( 403,400 )	( 39,395 )	9.77%	Savings - based on Total CS Xch % split - 8.16% excl. funded posts. Director split based on total CS split (8.16%). Includes Forward Together savings £150k Based on current address of March 18 pensioners
Premature Retirement	1,520,800	50,001	-	
Less Service Support Costs Allocated to DSG	( 2,814,600 )	( 320,231 )	11.38%	
<b>CHILDREN'S SERVICES TOTALS</b>	<b>58,220,700</b>	<b>4,784,863</b>	<b>8.22%</b>	

Disaggregation Summary - Dedicated Schools Grant					
		DCC	Christchurch	%	Basis
<b>Services</b>					
Pre School	<b>Professional Fees - high needs</b>	<b>350,000</b>	<b>40,110</b>	<b>11.46%</b>	EHCP %
Early Years	Retention Fund	793,940	91,224	11.49%	EHCP %
Provision	Inclusion Fund	50,000	4,512	9.02%	average of total other funding
	Disability Access fund	68,880	6,216	9.02%	average of total other funding
	Providers - 3 and 4 year olds	16,344,470	1,505,895	9.21%	Actuals
	Providers	144,850	13,071	9.02%	average of total other funding
	Contingency	173,000	15,611	9.02%	average of total other funding
	Providers Trajectory	161,380	7,975	4.94%	Actuals
	Pupil Premium	2,223,500	182,443	8.21%	Actuals
	Providers - 2 years olds				
	<b>Early Years Provision</b>	<b>19,960,020</b>	<b>1,826,947</b>	<b>9.15%</b>	
Virtual	<b>Virtual School</b>	<b>175,300</b>	<b>17,699</b>	<b>10.10%</b>	Virtual school roll
Contracts	<b>High Needs Contracts</b>	<b>843,800</b>	<b>85,640</b>	<b>10.15%</b>	Mainly SEN population
Specialist Support Services	Hearing & vision support	279,900	5,867	2.10%	52.4% Dorset then NATSIP
	Portage (SEN preschool)	59,500	7,140	12.00%	Timesheets
	SENCo Accreditation	11,500	1,317	11.45%	SEN data
	SENISS	82,500	5,775	7.00%	Referral data
	SEN equipment	110,000	12,606	11.46%	SEN data
	Physical & medical	13,800	1,581	11.46%	SEN data
	Behaviour support de-delegation	133,100	22,142	16.64%	APT total (schools formula tool)
	Planned Savings SEN	-162,426	-11,370	7.00%	Referral data
	Planned Savings ?	-6,600	-462	7.00%	Referral data
	Staffing on above Income (mainly H&V)	1,838,600	97,640	5.31%	As above
			-644,700	-1,414	0.22%
	<b>Services &amp; Support</b>	<b>1,715,174</b>	<b>140,822</b>	<b>8.21%</b>	
Other LA Provision	OLA Top up Pre 16	961,400	110,177	11.46%	EHCP %
	OLA Post 16	1,121,000	229,020	20.43%	FE data
	<b>Other LA Top up</b>	<b>2,082,400</b>	<b>339,197</b>	<b>16.29%</b>	
DCC Top up	Alternative Provision	871,100	154,185	17.70%	Actual %
	Alternative Provision SEN	210,000	20,391	9.71%	Actual %
	Special Schools	6,576,600	235,442	3.58%	NOR
	FE Post schools places	90,000	18,387	20.43%	FE Data
	FE Top up	419,000	85,602	20.43%	FE Data

	Exceptional circumstances	49,000	4,552	9.29%	Actual %
	Mainstream Top up?	1,864,000	173,166	9.29%	Actual %
	Resourced Provision	811,457	0	0.00%	No top up for Xchurch base
	Tipping point	152,000	5,441	3.58%	Special school data
	<b>Dorset SEN Top Up</b>	<b>11,043,157</b>	<b>697,166</b>	<b>6.31%</b>	
Independent	ISP post 16	2,469,000	405,903	16.44%	17/18 data
Special	ISP and residential LAC	2,093,000	209,300	10.00%	Residential LAC data
Provision	Other Independent schools	19,000	0	0.00%	No Xchurch pupils
(ISP)	ISP and NMSS - non LAC	6,261,529	1,071,348	17.11%	17/18 data
	<b>SEN Commissioning</b>	<b>10,842,529</b>	<b>1,686,551</b>	<b>15.55%</b>	
Central Schools	Growth Fund	415,000	53,286	12.84%	Based on NOR
	Admissions	307,000	40,054	13.05%	Based on NOR
	<b>Admissions</b>	<b>722,000</b>	<b>93,340</b>	<b>12.93%</b>	Pupil numbers
Central Strategy	Schools Forum	5,900	758	12.85%	NOR
	Other costs - infant class size	59,211	7,602	12.84%	NOR
	Licensing from DfE	287,442	36,908	12.84%	NOR
	FSM	14,600	1,586	10.86%	Actual
	Redundancy	174,000	8,660	4.98%	for xchurch schools
	TU facilities	45,500	3,812	8.38%	from APT
	Unallocated	10,000	1,284	12.84%	NOR
	Staff - schools forum	34,700	4,501	12.97%	NOR
	Income	-10,400	-1,283	12.34%	NOR
	<b>Central Strategy</b>	<b>620,953</b>	<b>63,828</b>	<b>10.28%</b>	
<b>Services</b>	<b>Services Total</b>	<b>48,355,333</b>	<b>4,991,300</b>	<b>10.32%</b>	
<b>Central</b>	<b>Early Retirements</b>	<b>398,000</b>	<b>16,162</b>	<b>4.06%</b>	Home address
Service Support Costs Allocated to DSG	Mainstream Top Up	21,350	1,983	9.29%	Individual budgets lines
	Special Top up	21,350	764	3.58%	
	Learning Centre	4,000	708	17.70%	
	Independent Special Hearing and vision support	254,100	43,477	17.11%	
	Portage	60,300	2,412	4.00%	
	Central allocation	40,100	4,812	12.00%	
	Schools Forum	239,000	30,688	12.84%	
	MISC	29,300	3,762	12.84%	
	E/Years	4,000	514	12.85%	
	SEN Transport	66,300	6,066	9.15%	
	AP Transport	1,530,000	165,953	10.85%	
		544,800	59,092	10.85%	
<b>Support</b>	<b>DCC Support to DSG</b>	<b>2,814,600</b>	<b>320,231</b>	<b>11.38%</b>	% for E/Years Actuals - Transport template Actuals - Transport template
Schools	Mainstream School Budgets	214,893,651	26,988,640	12.56%	Actual APT

	Academy Recoupment	-98,066,401	16,116,999	16.43%	Actual APT  None in Xchurch SALT base 18/19 budget 17/18 cost for Xchurch NOR
	Special School Places	6,462,000	0	0.00%	
	Mainstream Bases	848,063	56,000	6.60%	
	Learning centrec	2,660,000	594,076	22.33%	
	Ex ESG Services	823,375	105,721	12.84%	
<b>Schools</b>	<b>Schools Total</b>	<b>127,620,688</b>	<b>11,627,438</b>	<b>9.11%</b>	
<b>Total</b>	<b>DSG Expenditure</b>	<b>179,188,621</b>	<b>16,955,131</b>	<b>9.46%</b>	
<b>DSG Income</b>	Provison Budgets	-48,355,333	-4,991,300	10.32%	Schedules Above
	Early Retirements	-398,000	-16,162	4.06%	
	DCC Support to DSG	-2,814,600	-320,231	11.38%	
	Schools	127,620,688	11,627,438	9.11%	
<b>Total</b>	<b>DSG Income</b>	<b>179,188,621</b>	<b>16,955,131</b>	<b>9.46%</b>	
<b>Net</b>	<b>Net Disaggregation</b>	<b>0</b>	<b>0</b>		
<b>Reconciliation to Published DSG</b>					
	<b>Net DSG Expenditure Add back Recoupment</b>	<b>79,188,621</b>	<b>16,955,131</b>	<b>9.46%</b>	Council Budget
		<b>98,066,401</b>	<b>16,116,999</b>	<b>16.43%</b>	Academies
	<b>Gross DSG Income DfE Schedule - Allocation</b>	<b>277,255,022</b>	<b>33,072,130</b>	<b>11.93%</b>	<b>Total DSG Allocation</b>
	Difference is local early years estimate	<b>276,936,981</b>			
		<b>318,041</b>			

Disaggregation Summary - Place		
Template Name	DCC Budget (Net) £	Xchurch Share £

Xchurch Budget %
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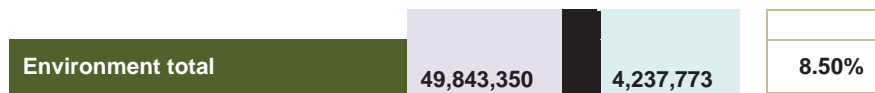
### Environment

Dorset travel - Business Development	187,600	18,817
Dorset travel - Fleet Operations	2,428,950	182,654
Dorset travel - Travel Operations	7,744,300	156,987
Dorset travel - Concessionary Fares	3,717,000	493,618
Dorset travel - Total Transport Pilot	60,800	-
Streetlighting PFI	3,919,800	577,387
Network operations	3,805,455	197,437
Coast and Countryside - General	705,300	10,612
Coast and Countryside - Arboriculture	416,300	31,141
Coast and Countryside - Greenspace West	546,900	666
Coast and Countryside - Greenspace East	363,500	65,069
Coast and Countryside - Environmental Advice	298,300	9,759
Coast and Countryside - Community Energy	107,300	9,424
Coast and Countryside - Hosted Partnerships	133,700	622
Coast and Countryside - County Farms	( 514,400 )	-
Economy, Planning, Transport	1,616,420	140,349

10.03%
7.52%
2.03%
13.28%
0.00%
14.73%
5.19%
1.50%
7.48%
0.12%
17.90%
3.27%
2.93%
0.47%
0.00%
8.68%

Based on actual CBC %, SEN %, or concessionary travel %
Direct allocation, pricing & costing data, and number XCH journeys
Mix of population, RTI Boards %, SEN %, Adults %, proportion child journeys
13.28% operator data
Fixed term project to July 2018
Xch assets identified and costed including risk rating
Generally 5.6% proportion of highways
Area of environmental designations in XCH 2% and direct allocation
Average time spent Xch based on last 5 yrs
Direct allocation or 1% time spent by Traveller liaison officer
Direct allocation or % highway verge and ROW in XCH (16.5%)
Direct allocation or % of income
1 staff member on population (11.7%) and small apportionment for senior manager role. Rest is Pan Dorset Project funded DCLG with no apportionment to Xch
Population 11.7% or direct allocation (no AONB in XCH)
No farms in Christchurch area
Staff vary, eg 11.7% pop, 5.6% road network or direct allocation. Other costs based on overall staff 7.36% or population. LEP contribution to be discussed as part of Partnerships work.

Network Management - General	107,600	4,461	4.15%	Based on proportion of rest of service attributed to XCH 4.17%
Network Management - Infrastructure & Technology	489,900	27,428	5.60%	5.6% proportion of highways
Network Management - Regulation	281,800	6,692	2.37%	Population 11.7% and 1% based on proportion ROW network.
Network Management - Traffic	848,700	52,824	6.22%	Mainly based on proportion of road network 5.6%
Network Management - Parking Services	( 809,700 )	( 24,927 )	3.08%	Average permits & PCNs 12% but no P&D income in XCH
Network Development - General	8,280	389	4.70%	Based on % of rest of service
Network Development - Flood Risk Management	256,000	10,114	3.95%	3.95% based various service stats eg surface water management
Network Development - Development	5,800	288	4.97%	Based on proportion XCH projects 5%
Network Development - Highway Improvements	225,300	12,616	5.60%	5.6% proportion of highways
Network Development - Street Lighting Management	128,200	14,628	11.41%	Based on % spent on street lighting and % used for Streetlighting PFI
Network Development - Bridges & Structures	397,300	12,060	3.04%	Direct allocation or % structures in XCH 5.3%
Fleet Services	( 260,700 )	( 584 )	0.22%	Average proportion fleet management trading income and expenditure. 4.17% costs, but no income from Academies or fees & charges.
Business support env	471,400	45,605	9.67%	Based on directorate % from other templates or population to give 9.67% overall
Business support hig	( 95,205 )	( 10,365 )	10.89%	Staff based on other templates; costs 6.73% average staff & 11.9% households; 12% parking budget for income
Director's office	846,234	67,185	7.94%	7.94% based on average of whole Environment Directorate
Estates & Assets	674,889	57,135	9.95%	Mainly 8% floor space, depots 5.6% road network
County Buildings	( 1,462,495 )	( 567,746 )	38.82%	Admin buildings 8.86% based total FTE disaggregated to Xch. Others based on % work on XCH 11% - 100%. Income direct allocation eg 100% Avon View rent.
WWW Property Savings	( 525,705 )	( 49,000 )	9.32%	Direct allocation based on location - Bargates
DWP	21,715,161	2,561,316	11.80%	Direct allocation or household 11.9%
Building Construction	136,266	21,675	15.91%	Staff population 11.7% (surveyors floorspace); costs based average all staff 8.85%. No income from academies
Trading Standards	867,100	101,437	11.70%	Population



<b>Community</b>					
Archives & Museums	487,300	90,940	18.66%	Direct allocation or 6.42% total Dorset population. 100% of Red House Grant.	
Libraries	4,267,200	424,352	9.94%	Budgeted cost of Xch and Highcliffe libraries. General costs based on % Xch FTEs in libraries budget	
Coroners	856,600	100,222	11.70%	Population 11.7%. To be updated once budget and legal agreement finalised	
Early Help	( 215,100 )	( 52,556 )	24.43%	Direct allocation or population 11.7% to allocate share of savings target. No allocation general Arts grant.	
Property	133,400	( 64,101 )	-48.05%	Direct allocation or population 11.7%. Queensmead EPH rent 100% to Xch.	
Surplus Property	57,800	( 61,589 )	-106.56%	Direct allocation based on location. Few costs allocated but full rental income at Xch Airport.	
Repairs & Maintenance	1,256,800	119,522	9.51%	9.51% used as direct Xch floorspace plus element of admin building based on FTE	
Housing / Prevention	3,179,400	477,210	15.01%	Costs based on population or direct allocation of Xch properties. Supporting People income on population basis.	
Housing / Prevention - DAHs	241,600	( 86,339 )	-35.74%	Mostly population. Disabled Facilities Grant based on Xch allocation	
<b>Community total</b>	<b>10,265,000</b>	<b>947,661</b>	<b>9.23%</b>		

Disaggregation Summary - Corporate Services

Template Name	DCC Budget (Net) £	Xchurch Share £
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Xchurch Budget %
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**ICT & Communications**

ICT	3,615,900	384,205
WAN & Telephony	492,800	34,322
CSU	783,900	94,063
Communications	180,000	20,294
	<b>5,072,600</b>	<b>532,884</b>

10.63%
6.96%
12.00%
11.27%
<b>10.51%</b>

Mostly FTEs (8.48%), adjusted for service specific areas (e.g. Adults 12.59%, Children's 8.76%). Funded posts excluded (income and expenditure)
Overall FTEs 8.48%, and proportion of Christchurch site-specific costs
DWP households, school admissions, and analysis of actual usage of Dorset Direct services
Core at 11.7%, service specific at agreed % (e.g. Public Health 6.41%, Highways 5.6%, Children's 7.68%)

**Legal & Democratic**

Legal & Democratic Services	1,816,700	92,915
Corporate & Democratic Core	826,300	85,454
Registration Services	( 23,400 )	( 143,902 )
	<b>2,619,600</b>	<b>34,467</b>

5.11%
10.34%
614.97%
<b>1.32%</b>

Majority based on proportion of staff time spent on Christchurch activity
Majority based on proportion of members allowances deemed relevant to Christchurch
Staff time spent on Xch work (high level of income generated in Christchurch)

**Financial Services**

Financial Services	2,084,400	278,254
Governance and Assurance	657,100	73,543
Insurance	611,900	55,071
Emergency Planning	229,000	26,790

13.35%
11.19%
9.00%
11.70%

Staff costs net of pensions team, schools etc has been split: insurance 9%, balance 11.7%. Contributions based on partnership agreements e.g. public health 6.41%, Tricuro 15.06%, DWP 11.8%
Population with the exception of insurance staff costs / income disaggregated at 9%
Proportion of Xch claims over the past 3 years (9%)
Population

	3,582,400	433,658	12.11%	
<b>Human Resources</b>				
Human Resources	1,287,100	137,172	10.66%	
<b>Other</b>				
Early Retirements *	969,600	82,818	8.54%	Pre-1997 LGR costs per council tax base (12.04%), post-LGR costs based on values of records with Christchurch address
Corporate Management *	451,800	52,861	11.70%	Population
Policy & Research	440,600	62,798	14.25%	Costs based on population. Fees and charges income deemed not Christchurch
Civil Society *	424,300	46,905	11.05%	Predominantly population. Grant to DAPTC based on number of Christchurch councils
Programme Office	333,100	38,288	11.49%	Predominantly population - one staff member slightly less than 11.7%
Partnerships inc. Public Health	181,700	21,231	11.68%	Predominantly population. Public Health included here but net nil budget.
Records Management Unit	170,200	15,112	8.88%	Overall Xch FTE %age across all services
Chief Executives Office *	227,500	26,615	11.70%	Population
	3,198,800	346,628	10.84%	
<b>CORPORATE SERVICES TOTAL</b>	<b>15,760,500</b>	<b>1,484,809</b>	<b>9.42%</b>	

Disaggregation Summary - Central Finance				
Template Name	DCC Budget (Net) £	Xchurch Share £	Xchurch Budget %	NOTES
<b>Precepts</b>				
Precepts	( 232,991,200 )	( 28,053,670 )	12.04%	Christchurch precept
Collection fund surplus	( 4,124,000 )	( 259,677 )	6.30%	Christchurch proportion of surplus
	<b>( 237,115,200 )</b>	<b>( 28,313,347 )</b>	<b>11.94%</b>	
<b>Business Rates</b>				
NNDR S31 Grant	( 804,000 )	( 99,112 )	<b>12.33%</b>	Combination of 15.12% CBC share of county wide business rate baseline and 11.2% based on 4 block model
Business Rates top-up	( 27,446,000 )	( 3,073,952 )	<b>11.20%</b>	Working figure - 4-block model
Non Domestic Rates (NNDR)	( 11,125,000 )	( 1,682,100 )	<b>15.12%</b>	15.12% CBC share of county wide business rate baseline
	<b>( 39,375,000 )</b>	<b>( 4,855,164 )</b>	<b>12.33%</b>	
<b>Capital Financing</b>				
Interest paid on long term borrowing	8,022,800	938,668	11.70%	Population
Interest receivable - investments	( 100,000 )	( 11,700 )	11.70%	Population
Revenue financing of capital	5,229,300	497,355	9.51%	Estates & Assets floor area % amended for county buildings
Minimum revenue provision	9,720,100	1,137,252	11.70%	Population
	<b>22,872,200</b>	<b>2,561,575</b>	<b>11.20%</b>	
<b>General Funding</b>				
HO Police and Crime Panel grant	( 68,900 )	-	0.00%	DCC continue to host Dorset Police and Crime Panel
DFE Education Services Grant	( 830,000 )	( 106,572 )	12.84%	Pupil numbers
DCLG Rural Services Grant	( 1,520,000 )	-	0.00%	No rural areas in Christchurch
DCLG Adult Serv.Care Grant	( 6,687,600 )	( 782,449 )	11.70%	Population

DCLG Improved Better Care Fund	( 4,289,000 )	( 501,813 )	11.70%	Population
New Homes Bonus Scheme	( 1,101,000 )	( 97,163 )	8.82%	New homes allocation information
Transfer to Reserve	2,241,000	111,177	4.96%	Christchurch proportions of reserves (e.g. collection fund surplus 6.3%)
	<b>( 12,255,500 )</b>	<b>( 1,376,820 )</b>	<b>11.23%</b>	
<b>Contingency</b>				
Contingency	<b>5,689,700</b>	<b>665,695</b>	<b>11.70%</b>	Population
<b>Levies</b>				
Flood Defence Levy	600,900	72,348	12.04%	Tax base
Inshore Fisheries Levy & DCLG Local Services Support Grant	93,400	10,274	11.00%	Average of population (11.7%), seashore (9.5%) and tax base (12.04%)
	<b>694,300</b>	<b>82,622</b>	<b>11.90%</b>	
<b>CENTRAL FINANCE TOTAL</b>	<b>( 259,489,500 )</b>	<b>( 31,235,439 )</b>	<b>12.04%</b>	



## Appendix B – Draft Partnership List

Theme Area	Partnership	Current Accountable Body	Current Cost Share Basis				Disagg. Template	Disaggregation				Future Accountable Body	Future Cost Share Basis		Comment
			Bmth	Pool	Dorset	Other		Total DCC budget	DCC	Xch	Xch %		BCP Unitary	Dorset Unitary	
People Theme	Youth Offending Service (YOS)	Bournemouth Council	39.0 %	19.2 %	41.8 %		C&P - SLA's	531,900	475,519	56,381	10.60	BCP Unitary Authority	Basis being developed which reflects activity data and trends		Currently historic funding / budget basis weighted to Bmth due to recharges. Any current funding adjustments split 27% Bmth, 24% Poole, 49% Dorset. To be considered further at the April YOS Board.
People Theme	Aspire (Adoption Service)	Bournemouth Council	38.3 %	17.1 %	44.6 %		C&P - SLA's	885,200	817,040	68,160	7.70	BCP Unitary Authority			Currently split based on a basket of six indicators (1) Average number of adoption assessments (2) Adoption support caseloads (3) Total adoption activity (4) Transfer of case responsibility & SGO assessments (5) Child Population 0 - 10 (6) Proportions of Looked After Children numbers
People Theme	Dorset Adult Learning Service	Poole Council						0	0	0	0.00	BCP Unitary Authority			The figures are blank because there is no direct cost to either of the three upper tier

																		authorities. The grant for the entire Dorset Area is paid to Poole who use it to meet all their direct and indirect operational costs which will include service purchased from each of the three councils including the use of accommodation.
People Theme	Dorset Public Health Service	Dorset County Council	Specific grant passported in the first instance to the service. Any over or underspends shared by population				Public Health	0	0	0	0.00	Dorset Unitary Council	Service useage or population basis?		Dependency on disaggregation service workstream. Grant funded - Xch proportion of Exp and Income is 11.7%			
People Theme	Tricuro	3rd Party	25%	5%	70%		Tricuro	26,284,000	21,030,500	5,253,500	19.99	3rd Party	43.0%	57.0%	Currently ESG Members 5 DCC, 3 BBC, 2 BoP. Other revisions to the shareholder agreement will include profit/loss share and arrangements for pre 1 July 2015 pension liabilities. Note – additional issue with Dorset Council residents in Christchurch Establishments where ordinary residence will needs to be established.			

People Theme	ASC Out of Hours service	Poole Council	37.0 %	23.0 %	40.0 %							BCP Unitary Authority			The Out of Hours service is being redesigned and a recent agreement was reached that is now a BCP service only.
Environment Theme	Dorset Archives Service	Dorset County Council	24.66%	19.85%	55.49%		Archives	310,000	272,862	37,138	11.98	Dorset Unitary Council	50.9%	49.1%	Pan Dorset with Dorset hosting and population as the main driver for partner contributions. Cost share disaggregation template 18.66% to CBC but cost share by population shows 6.42% (difference mainly £50k grant to Red House). Continue to pay share based on population from 1 April 2019. Joint governance board with representatives from all councils.
Environment Theme	Dorset Road Safety Partnership	Dorset Police						0	0	0	0.00	Dorset Police			No financial contributions, mainly contribute officer time.
Environment Theme	Dorset Coroners & Mortuary Service	Bournemouth Council	24.7 %	19.8 %	55.5 %		Coroners	856,600	756,378	100,222	11.70	BCP Unitary Authority	50.9%	49.1%	Currently population basis of split.

Environment Theme	Dorset Waste Partnership (DWP)	Dorset County Council			96.0 %	4.0 %	DWP	21,715,161	19,153,845	2,561,316	11.80	Dorset Unitary Council	11.8%	88.2%	The future model of ongoing service delivery and associated costs are being brought forwards as part of Phase 2 Implementation.
Environment Theme	Dorset Local Enterprise Partnership	Dorset County Council	£35 k	£35 k	£35 k		N/A	N/A	N/A	N/A	N/A	Dorset Unitary Council	£53k	£52k	Per Economy, Planning & Transport disaggregation templates LEP contribution noted for further discussion. Proposal £105,000 current contribution split by population. External to DCC accounts - not part of disaggregation
Environment Theme	Dorset Coastal Forum	Dorset County Council	£5.5 k	£5.5 k	£5.5 k		TBC	5,500	5,500	5,500		Dorset Unitary Council	£8.4k	£8.1k	Core team hosted by DCC. There are 9 funding authorities - £5.5k each? Total 260 organisations in forum. New councils have same responsibilities as Coast Protection Authority and provide same input as coastal partners.

Environment Theme	Dorset Growth Hub (ESIF ERDF)	Bournemouth Council					TBC	TBC	TBC	TBC	TBC	BCP Unitary Authority			LEP funded partnership delivered by company WSX Enterprises - LEP stopped this contract. No financial contributions by Councils. New arrangement funded by £45m European Funding nominally allocated to Dorset that LEP could shape scheme and bid for. One theme is to support small business growth and WSX runs the Dorset Business Growth Programme. Supported by officer time, no financial contributions. Bournemouth current governing body.
Environment Theme	Superfast Dorset	Dorset County Council					TBC	TBC	TBC	TBC	TBC	Dorset Unitary Council			East Dorset District Council and Christchurch Borough Council have spent their allocations. Original agreement being reviewed.

Environment Theme	DorMen	East Dorset District Council					N/A	N/A	N/A	N/A	N/A	Dorset Unitary Council			EDDC employs two people at Bournemouth University and receive administration fees and partner contributions from other Dorset councils of between £1k and £6k, and Dorset Business Growth. Total income £64k, salaries £49k, other costs £12k. Current balance £101k. No formal Partnership agreement in place. EDDC have been trying for the last 18 months to get agreement signed by partners indemnifying EDDC should DORMAN become insolvent. BBC and PBC given notice to withdraw funding entirely in 2019/20 ?
Environment Theme	Dorset Tourism						N/A	N/A	N/A	N/A	N/A				Cost share agreement for the Visit Tourism Website
Environment Theme	Urban Heath Partnership	Dorset County Council					TBC	TBC	TBC			Dorset Unitary Council			14 partners - hosted by DCC - more info requested as net nil DCC budget in 18-19

Corporate Item	Dorset Resilience Forum (CCU)	3rd Party					N/A	N/A	N/A	N/A	N/A	3rd Party			TBC
Corporate Item	Stour Valley and Poole Revenue and Benefits Partnership	Poole Council	CDDC 16.32%, EDDC 18.36%, NDDC 16.32%, Poole 49%				N/A	N/A	N/A	N/A	N/A	BCP Unitary Authority	65%	35%	Subject to confirmation - Not DCC
Corporate Item	Dorset Local Government Pension Fund Administering Body	Dorset County Council					N/A	N/A	N/A	N/A	N/A	Dorset Unitary Council			External to DCC accounts - not part of disagg exercise
Corporate Item	Dorset Development Partnership	3rd Party					N/A	N/A	N/A	N/A	N/A	3rd Party			Established to build value over and above latent market value, for land and or buildings identified as surplus to DCC requirements.
Corporate Item	TRICS Consortium Ltd	West Sussex					N/A	N/A	N/A	N/A	N/A	West Sussex			DCC and five other local authorities (East Sussex CC, West Sussex CC, Hampshire CC, Surrey CC, and Kent CC) each owns £37.5k of ordinary shares in the company. Main purpose to operate an online Trip Rate Database for use of



## Appendix C – Christchurch and East Dorset Partnership budget split

Summary of Basis for 2018/19 Partnership Cost Sharing								
Service Area	Team	Accountable Body	% Cost Sharing Basis		CBC	EDDC	Total	Comments
			CBC	EDDC	£	£	£	
Community & Leisure	Countryside & Open Spaces	CBC	68.6%	31.4%	614,213	281,141	895,354	Agreed through shared service review; historically CBC larger stand alone service, whereas EDDC bolted-on to MVCP (not part of shared service) therefore CBC has far greater role with user/friends of groups & volunteer opportunities
	Leisure Services	CBC	39.0%	61.0%	257,293	402,432	659,725	Agreed through shared service review; 2018/19 budgeted income generation 47:53, but East Dorset runs two facilities and Christchurch one.
Corporate Team	Corporate Team	EDDC	50.0%	50.0%	362,902	362,902	725,803	Work evenly split; supported by rounded aggregate % share
	Secretariat	EDDC	50.0%	50.0%	62,802	62,802	125,604	Work evenly split; supported by rounded aggregate % share
	Corporate Apprenticeships	CBC	50.0%	50.0%	22,500	22,500	45,000	Work evenly split; supported by rounded aggregate % share
Finance	Financial Services	EDDC	50.0%	50.0%	346,391	346,391	692,782	Work evenly split; supported by rounded aggregate % share
	Audit	EDDC	50.0%	50.0%	49,574	49,574	99,148	Work evenly split; supported by rounded aggregate % share
	Payroll	EDDC	50.0%	50.0%	43,574	43,574	87,147	Work evenly split; supported by rounded aggregate % share
Growth & Economy	Development Control	EDDC	40.0%	60.0%	674,824	1,012,236	1,687,060	Agreed through shared service review; 2018/19 budgeted income 38:62
	Economic Generation	EDDC	40.0%	60.0%	67,928	101,891	169,819	Agreed through shared service review
	Planning Policy	EDDC	50.0%	50.0%	197,089	197,089	394,178	Agreed through shared service review; work evenly split e.g. two Local Plans
Housing & Health	Building Control	EDDC	33.3%	66.7%	152,710	305,420	458,130	Agreed through shared service review; 4-year average for routine income 38:62 (2013/14 - 2016/17)
	Community Safety	EDDC	36.0%	64.0%	43,555	77,432	120,987	Work activity (October 2017)
	Housing	CBC	45.0%	55.0%	339,165	414,535	753,700	Agreed through shared service review; relative size of housing registers 44:56 (February 2018)
	Public Health	EDDC	36.0%	64.0%	350,909	623,837	974,746	Work activity (October 2017)
	Licensing	EDDC	45.0%	55.0%	84,012	102,681	186,693	Work activity (October 2017)
Legal & Democratic	Committee Services	EDDC	50.0%	50.0%	116,941	116,941	233,881	Work evenly split; supported by rounded aggregate % share
	Electoral Services	CBC	50.0%	50.0%	58,210	58,210	116,420	Work evenly split; supported by rounded aggregate % share
	Legal Services	CBC	50.0%	50.0%	130,672	130,672	261,344	Work evenly split; supported by rounded aggregate % share
Organisational Development	Organisational Development	CBC	50.0%	50.0%	119,711	119,711	239,421	Work evenly split; supported by rounded aggregate % share
	Customer Services	CBC	50.0%	50.0%	158,989	158,989	317,978	Work evenly split; supported by rounded aggregate % share
	HR	CBC	50.0%	50.0%	87,137	87,137	174,274	Work evenly split; supported by rounded aggregate % share
	Communications & PR	CBC	50.0%	50.0%	103,452	103,452	206,903	Work evenly split; supported by rounded aggregate % share
	ICT	CBC	50.0%	50.0%	587,251	587,251	1,174,502	Work evenly split; supported by rounded aggregate % share
Property & Engineering	Engineers	CBC	56.0%	44.0%	429,070	337,126	766,196	Agreed through shared service review; reflects Christchurch coastline
	Property Services	CBC	56.0%	44.0%	377,297	296,447	673,744	Agreed through shared service review; reflects relative size of property
					5,838,167	6,402,372	12,240,539	
			Aggregate % Share		47.7%	52.3%		